## Northwest LA Community Tennis Association STRATEGIC PLAN (RevJan2025)

Mission Statement: To make a positive impact and promote a healthy lifetime sport to all demographics, creating an inclusive and equally accessible atmosphere to Northwest Louisiana by providing support and resources in the development of tennis programs, events, leagues, and facilities. Our mission also extends to include assistance programs to junior tennis players and tennis scholarships for college as well as to assist with the indigent needs for tennis players within our local community for charitable purposes. The NWLACTA will cooperate with the USTA and other associations and programs in the pursuit of these goals.

(L	GOALS FOR NWLACTA ISTED BELOW)	RESOURCES NEEDED	WHO WILL IMPLEMENT & PROMOTE	TIMELINE	OUTCOME
1.	To increase USTA adult league participation and membership by 2-5% annually	Reach out to all previous players and captains at beginning of each season, start new Day Leagues, have captains' meetings and special meetings for incoming new players and captains  Promote leagues via website, flyers, enewsletters, social media, text, and personally  Offer Player appreciation incentives, spotlight players on social media, and offer gift cards to local pro shops throughout the year. Captains Gifts, 1x Captains extra incentives, Captains of multiple teams' gifts and incentives	Local League Coordinators  CTA Board, Staff, and Adult/State Committees  Local Facilities  NWLACTA Tennis Ambassadors  Current captains and tennis players	At the end of each league season and during the 4 <sup>th</sup> quarter for entire year review and compare to the previous year(s) participation numbers to prepare and implement for the following year:  Growth of current year Accomplishments Obstacles Ways to continue growth New Ideas	NWLACTA receives support and a head tax from Louisiana Tennis Association (LTA) and CGPG Funds from Southern Tennis Association (STA) for league participation and growth:  Ongoing growth will allow the NWLACTA to continue to offer more support to local facilities, adult leagues and programs, incentives, and maintain and grow coordinator staff.
2.	To increase junior tennis participation and programs by 2-5% annually	Reach out to local facilities with JD programs, previous JTT parents, MSL parents, PE teachers, and sponsors  Promote programs and JTT leagues via website, flyers, emails to PE teachers, enewsletters, social media, tennis in the school program, phone calls, and personal emails and contact  Offer incentives to parents that will captain teams, end of season player party, stipend to teams going to JTT State, and other player gifts and incentives	CTA Staff Junior League Coordinator  Community Coordinators  Local Facilities  CTA Board, Staff, and Junior Committee  CTA Staff  Volunteers	Calendar Year  At the end of each league season and during the 4 <sup>th</sup> quarter for entire year review and compare to the previous year(s) participation numbers to prepare and implement for the following year  Growth of current year Accomplishments Obstacles Ways to continue growth New Ideas	NWLACTA receives support and a head tax from Louisiana Tennis Association (LTA) that the Junior League Coordinator is paid and CGPG funds from Southern Tennis Association (STA) for JTT participation registered through Tennis Link.  Ongoing growth will allow the NWLACTA to continue to offer more support to local facilities, junior leagues and programs, incentives, and maintain and grow coordinator staff.

GOALS FOR NWLACTA (LISTED BELOW)		RESOURCES NEEDED	WHO WILL IMPLEMENT & PROMOTE	TIMELINE	OUTCOME
	To increase CTA tournament and Community Partners participation by 1-3% annually both monetary and inkind donations  To Increase league	CTA Tournament Reach out to previous players and promote via website, flyers, newsletters, social media, personal emails, and contact  Community Partners Reach out to previous partners requesting renewal and contact new potential partners for both monetary and in-kind donations.  This would include solicitation via emails, phone calls, and personal meetings.  The Community Partners would receive acknowledgement via website, banners, player gifts, social media, and incentives to CTA events throughout the year.  Reach out to all previous captains at beginning of	Fundraising & Marketing Committee Tournament Committee Community Coordinators CTA Board CTA Staff Volunteers	Fundraising Committee meets in January of each year with the CTA Board and to review previous CP's and discuss new partnership, sponsors, and donors  After the CTA Tournament each year hold a Wrap up meeting with facility, volunteers, and committee overseeing tournament to see how it went and what can be done to improve.	NWLACTA Tournament is a kickoff for the tennis season. Funds from the tournament support local junior and adult programs.  Community Partners offer a significant portion of annual support for the CTA Tournament and ongoing growth to continue to offer more support to local facilities, adult and junior programs, incentives, and maintain and grow coordinator staff.  Ongoing growth of new
	captains 1-3% increase annually	each season, ask for referrals for new captains, have captains' meetings and special meetings for incoming new captains  Promote Captains Needed and Incentives via website, flyers, e- newsletters, social media, text, and personally  Spotlight captains on social media, offer gift cards to local pro shops throughout the year.  Give annually: Captains Gifts (\$25-30 value range) 1x Captains gift cards Captains of multiple teams' additional gift cards and incentives	Coordinators  CTA Board, Staff, and committees  Local Facilities  NWLACTA Tennis  Ambassadors  CTA Staff	At the end of each year review and compare to the previous year(s) captains' numbers to prepare and implement for the following year:  Captain satisfaction Obstacles Ways to continue growth New Ideas	captains will allow for more teams and overall USTA league growth and fill in when older captains retire
5.	To Increase New Player Growth by 2- 5% Annually	Offer 2-6 Tennis Apprentice Programs, Step Up Leagues, Social Play, and USTA League Opportunities to new players  Promote Tennis Apprentice and other new player programs via website, flyers, e- newsletters, social media, text, and personally	CTA Staff and Local League Coordinators  CTA Board  Local Facilities  Tennis Community	Calendar Year  Review Tennis Apprentice participation and new USTA 2.5 league participation	Ongoing growth will allow more growth into USTA Leagues and allow the NWLACTA to continue to offer more support to local facilities, adult leagues and programs, incentives, and maintain and grow coordinator staff.

GOALS FOR		RESOURCES	WHO WILL	TIMELINE	OUTCOME
NWLACTA		NEEDED	IMPLEMENT		
	(LISTED		& PROMOTE		
6.	Outreach and Special Projects – Implement Programs for Special, Under resourced, and Underserved Communities Grow 1-3% annually	The NWLACTA has a NJTL Chapter and Special Projects and Outreach Committee that will write grants and utilize CTA budgeted funds.  The CTA will collaborate and partner with LTA, STF, USTA Foundation, the city of Shreveport, SPAR, local tennis facilities, nonprofit organizations, and school districts	Outreach/Special Projects Committee CTA Staff Community Coordinators CTA Board Volunteers	Calendar Year or Grant Year as stipulated in grant At the end of each grant and year review and compare to the previous year(s) to prepare and implement ways for continued growth	NWLACTA will use its mission to engage and grow all demographics in tennis programs, activities, and leagues and will partner and collaborate within our locality organizations to ensure success
7.	NWLACTA Scholarship and Assistance Funds Scholarship Fund Highschool Assistance Fund Adult Charitable Support Fund	Mission Statement  CTA Budgeted Funds Community Support Fundraisers Community Partner support CTA Scholarship Restricted Account Support Restricted Fund Account Scholarship Fund application will open each spring and be emailed to all local Highschool Tennis Coaches and Sponsors, as well as promoted via website, flyers, e-newsletters, social media, tennis in the school program, phone calls, and personal emails and contact  Highschool Assistance Fund is a year-round program  Adult Charitable Support Fund is offered year- round and will review requests for financial assistance on a "as need basis" to all local Adult Tennis Players that qualify through the application portal by an anonymous committee and approved by the CTA Board	Executive Board Special Projects Committee CTA Board and Staff Local HS Tennis Coaches & Sponsors Local Tennis Professionals Tennis Community	Each spring the Scholarship Fund application will be emailed to all local Highschool Tennis Coaches and Sponsors, as well as promoted via website, flyers, e-newsletters, social media, tennis in the school program, phone calls, and personal emails and contact  Highschool Assistance Fund Application is a year-round program  Adult Charitable Support Fund is offered year-round on an as needed basis to all that qualify  All are reviewed by an anonymous committee and approved by the CTA Board	NWLACTA will collaborate with HS tennis coaches, pros, and other organizations to locate youth that qualify for the scholarships and/or in need of assistance to play tennis.  NWLACTA will review requests for financial assistance on a "as need basis" to Adult Tennis Players that meet the criteria in the application portal.
8.	CTA Board Volunteers and Committee Involvement Demographic Representation Equality	Mission Statement  Website & E-Newsletter-JotForm platform offered to sign up to volunteer, join committees, board opportunities and in person contact  New Board Member Responsibility Review and Agreements	Current Board and Staff community and league coordinators current and past committees Volunteers	Review annually	NWLACTA will continually strive to improve board, committee, and volunteer inclusion of all ages, orientation, gender, and race, NTRP rating, to ensure all aspects of the tennis community are represented

GOAL	LS FOR	RESOURCES	WHO WILL	TIMELINE	OUTCOME
NWLACTA		NEEDED	<b>IMPLEMENT</b>		
(LI	ISTED		& PROMOTE		
BE	ELOW)				
	VLACTA	Marketing Budget	Marketing	Ongoing review after each	Increased awareness will
Bran	inding and		Committee	branding and marketing	result in more player
Com	mmunity	Hire Marketing Company		project	participation in all aspects of
Pres	sence through		CTA Staff and		tennis programs, events, and
Marl	rketing/Social	Utilize and keep updated the CTA website,	Community	Review quarterly to review:	leagues
Platf	tforms	www.playtennissb.com	Coordinators	Tennis Community	_
				Awareness	
		Utilize flyers, e-newsletters, social media, phone	CTA Board	Satisfaction	
		calls, personal emails and in person solicitation		Obstacles	
		and contacts	Tennis Community	Ways to continue growth	
				New Ideas	